DEFENSE LOGISTICS AGENCY

AMERICA'S COMBAT LOGISTICS SUPPORT AGENCY

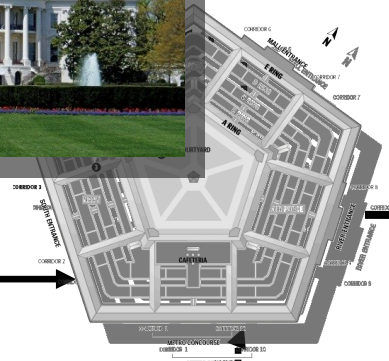
Joint Exercise and Readiness Team (J311)
Overview Brief

March 2012

Overview of DLA's Planning, Readiness, and Exercise Programs

World

Strategy & Policy



Strategy Missions

CCMDs

JMETL

Readiness

AMETL

CSA

Readiness Reviews

Lessons Learned

Assessment

Evaluation

Readiness Requirements

Deficiencies

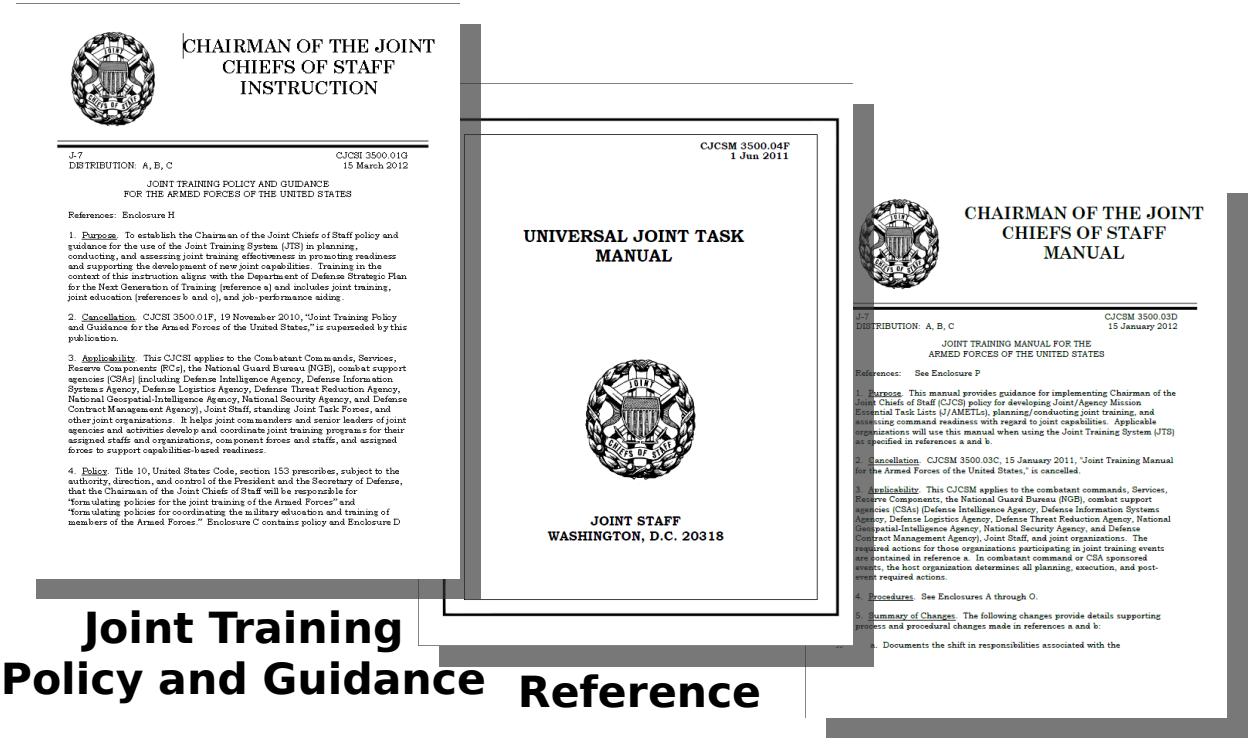
Concerns

High Interest

Key Documents

DLA's Exercise and Readiness Programs Requirements are Outlined within these Key Documents

Joint Training System



CHAIRMAN OF THE JOINT CHIEFS OF STAFF INSTRUCTION

J-7 CJCSI 3500.01G
DISTRIBUTION: A, B, C 15 March 2012

JOINT TRAINING POLICY AND GUIDANCE FOR THE ARMED FORCES OF THE UNITED STATES

References: Enclosure H

1. Purpose. To establish the Chairman of the Joint Chiefs of Staff policy and guidance for the use of the Joint Training System (JTS) in planning, conducting, and assessing joint training effectiveness in promoting readiness and supporting the development of new joint capabilities. Training in the context of this instruction aligns with the Department of Defense Strategic Plan for the Next Generation of Training (reference a) and includes joint training, joint education (references b and c), and job-performance aiding.

2. Cancellation. CJCSI 3500.01F, 19 November 2010, "Joint Training Policy and Guidance for the Armed Forces of the United States," is superseded by this publication.

3. Applicability. This CJCSI applies to the Combatant Commands, Services, Reserve Components (RCs), the National Guard Bureau (NGB), combat support agencies (CSAs) (including Defense Intelligence Agency, Defense Information Systems Agency, Defense Logistics Agency, Defense Threat Reduction Agency, National Geospatial-Intelligence Agency, National Security Agency, and Defense Contract Management Agency), Joint Staff, standing Joint Task Forces, and other joint organizations. It helps joint commanders and senior leaders of joint agencies and activities develop and coordinate joint training programs for their assigned staffs and organizations, component forces and staffs, and assigned forces to support capabilities-based readiness.

4. Policy. Title 10, United States Code, section 153 prescribes, subject to the authority, direction, and control of the President and the Secretary of Defense, that the Chairman of the Joint Chiefs of Staff will be responsible for "formulating policies for the joint training of the Armed Forces" and "formulating policies for coordinating the military education and training of members of the Armed Forces." Enclosure C contains policy and Enclosure D

CJCSM 3500.04F
1 Jun 2011

UNIVERSAL JOINT TASK MANUAL

JOINT STAFF
WASHINGTON, D.C. 20318

CHAIRMAN OF THE JOINT CHIEFS OF STAFF MANUAL

J-7 CJCSM 3500.03D
DISTRIBUTION: A, B, C 15 January 2012

JOINT TRAINING MANUAL FOR THE ARMED FORCES OF THE UNITED STATES

References: See Enclosure P

1. Purpose. This manual provides guidance for implementing Chairman of the Joint Chiefs of Staff (CJCS) policy for developing Joint/Agency Mission Essential Task Lists (J/AMETLs), planning/conducting joint training, and assessing command readiness with regard to joint capabilities. Applicable organizations will use this manual when using the Joint Training System (JTS) as specified in references a and b.

2. Cancellation. CJCSM 3500.03C, 15 January 2011, "Joint Training Manual for the Armed Forces of the United States," is cancelled.

3. Applicability. This CJCSM applies to the combatant commands, Services, Reserve Components, the National Guard Bureau (NGB), combat support agencies (CSAs) (Defense Intelligence Agency, Defense Information Systems Agency, Defense Logistics Agency, Defense Threat Reduction Agency, National Geospatial-Intelligence Agency, National Security Agency, and Defense Contract Management Agency), Joint Staff, and joint organizations. The required actions for those organizations participating in joint training events are contained in reference a. In combatant command or CSA sponsored events, the host organization determines all planning, execution, and post-event required actions.

4. Procedures. See Enclosures A through O.

5. Summary of Changes. The following changes provide details supporting process and procedural changes made in references a and b:

a. Documents the shift in responsibilities associated with the

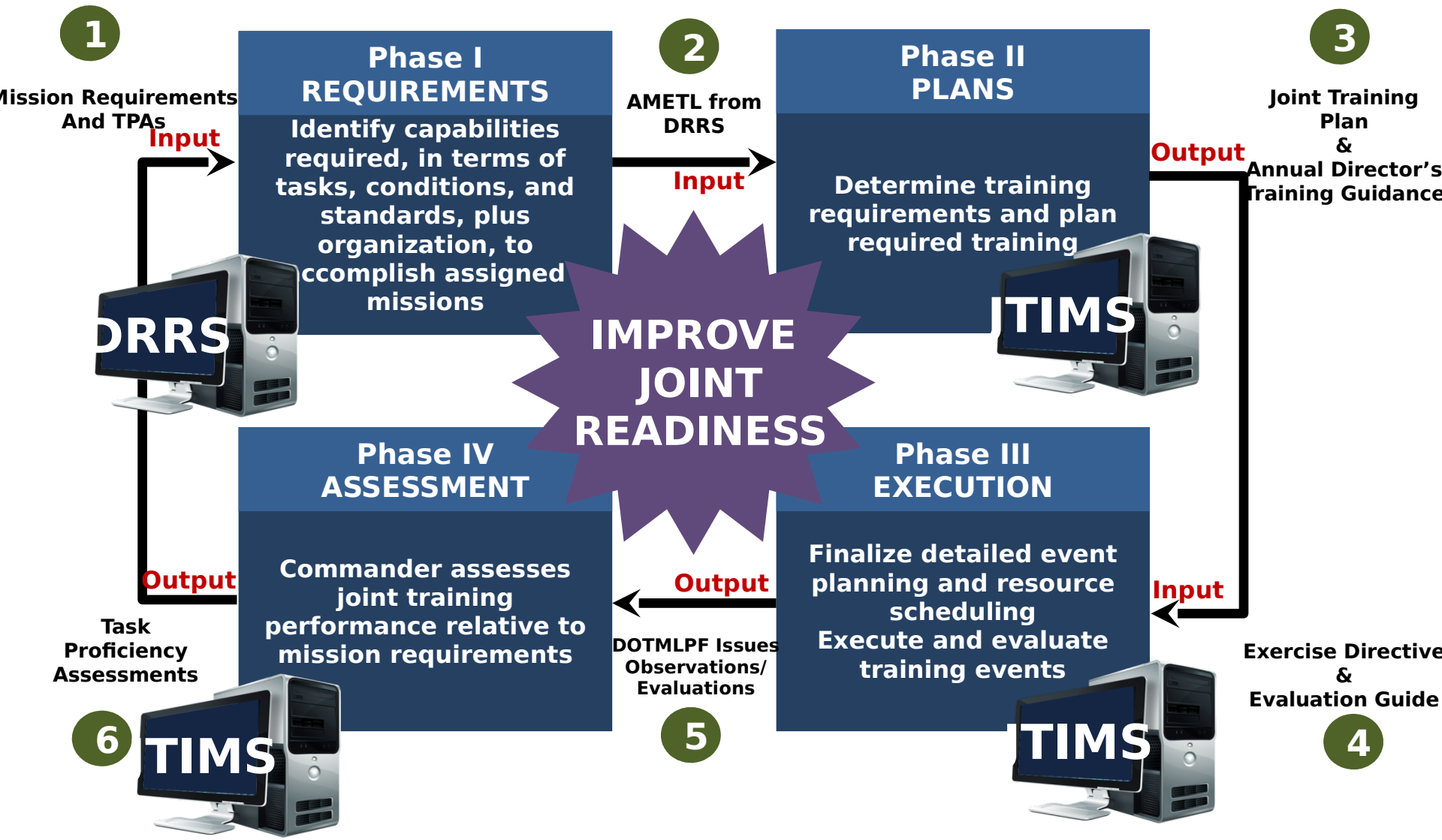
Joint Training Policy and Guidance

Reference

Procedures

The Common Thread Between DLA's *Planning*, *Exercises* and *Readiness* are Agency Mission Essential Tasks

Joint Training System Process



Key Program Tasks

JTS Phase	CSA Requirement	Key DLA Tasks
Phase I - Requirements	- Analyze GEF, CCMD plans to identify agency mission essential tasks - Revise Agency Mission Essential Task List (AMETL) annually NLT 31 Dec. *(CJCSM 3500.03D, page C-19)*	- Revise and update AMETL in UJTL - Conduct Annual AMETL Review - Command Link Tasks with CCMDs in DRRS
Phase II - Plans	- Publish Joint Training Plans (JTP) in Joint Training Information Management System (JTIMS) by 15 July annually. *(CJCSM 3500.03D,page D-18)* NOTE: JTP includes Director's Annual Training Guidance	In coordination with PFLAs, Regional Cmds, LNOs, and J-code Staff: - Develop DLA Training Objectives - Identify Training Requirements - Publish DLA Training Plan/Directors Guidance - Coordinate DLA training plan with CCMD and Interagency Partners
Phase III - Execution	- Integrate CSA training, CCMD and Interagency joint training to focus on command missions	- Train DLA personnel to support CCMD missions & improve readiness - Publish Exercise Directives - Conduct exercise assessments in JTIMS
Phase IV - Assessment	- Submit joint training trends to JS/J7 by 30 June	- Collect observations and Exercise After Actions within DLA's Joint Lessons Learned Information System - Conduct annual assessment of joint training trends

Current Focus

- **Command link DLA tasks with CCMDs *(Ph I and CSART finding)***
  - USPACOM complete
  - USNORTHCOM next
  - Other CCMDs
- **Validate Agency Mission Essential Tasks (Ph I)**
  - New initiative (estimate complete Apr 12)
- **Develop Agency training objectives and Training Plan (Ph II)**
  - New initiative (estimate complete June 12)
- **Prepare Agency for National level disaster response (Ph III)**
  - Plan with FEMA/integrate into USNORTHCOM Exercise Ardent Sentry (May 12)
- **Leverage all training opportunities for maximum Agency benefit (Ph III)**
  - Ongoing discussion between J1, J3, J6, DES functional & emergency management/exercise planners
- **Establish a process for data mining lessons learned to improve mission readiness assessment (Ph IV)**

Assessments

- Our biggest challenge area
  - Working with DLA Joint Center for Lessons Learned to Improve our Process

Current	Future Initiatives
No tracking of observations collected	o Identify requirements in Exercise Directives o Use surveys and evaluation guides to stimulate collection from personnel who deploy and participate in exercises
Observations are not tagged to enable collective analysis	o Develop SOP enabling analysis against AMETs
Lessons learned collected are not linked to JTIMS, nor DRRS	o Link observations to JTIMS/DRRS for training assessment
No formal governance process	o Quarterly review of task proficiency assessment o Annual training proficiency assessment

Summary

- **Issues are to keep the program strategically relevant, operationally connected, and tactically practical**

Questions?

FY12 DLA Exercise Plan

Sponsor	LOCATION	Training Support	Exercise dates
CENTCOM			
Internal Look	Tampa, FL	DLA-C support	Feb 22 - Mar 3, 2012
Internal Advance	Tampa, FL	DLA-C & PLFA Reachback	Sep 6-18, 2012
EUCOM			
Austere Challenge	Grafenwohr, GE	CCMD support, FMS	May 3-7, 2012, (CPX)
AFRICOM			
Judicious Response I	Stuttgart, Naples, Vicenza	DLA LNO to JCW & DLA E/A spt	Mar 15-23, 2012
Judicious Response II	Stuttgart, Naples, Vicenza	DLA LNO to JCW & DLA E/A spt	Sep 4-14, 2012
JCW			
Unified Endeavor I	Distrib/CONUS	OEF JTF Prep (JCW LNOs)	Jan 17-Feb 3, 2012
Unified Endeavor II	Distrib/CONUS	OEF JTF Prep (JCW LNOs)	Apr 1-14, 2012
PACOM			
Keen Edge	Japan	LNO Spt to USFJ	Jan 1-15, 2012
Cobra Gold	Thailand	DLA DST Spt to CCMD	Feb 4-17, 2012
Key Resolve	Pacific/Korea	DLA DST, PLOC & PLFA Reachback	Feb 28-Mar 12, 2012
Balikatan	Philippines	HA/DR DDED	Apr 15-26, 2012
Makani Pahili	Hawaii	DLA-P support to CCMD	May 29-Jun 1, 2012
Terminal Fury	Pacific/Hawaii	CONUS Augmentation	Apr 2-6, Apr 26-May 5
Northern Edge	Alaska	NA from CONUS	Jun 13-24, 2012
Ulchi-Freedom Guardian	Pacific/Korea	CONUS Augmentation	Aug 18-25, 2012
SOUTHCOM			
Resolute Sentinel	Miami, Florida	LNO spt to CCMD	Sep 17-21, 2012
Panamax	Panama, Miami FL	LNO spt to CCMD	Aug 6-17, 2012
TRANSCOM			
Turbo Challenge	Scott AFB, Ill	LNO spt to CCMD, Accellerated FMS	May 2-10, 2012 (CPX)
NORTHCOM			
Vigilant Shield	Colorado/HQ DLA+	LNO spt to CCMD	Oct 31-Nov 9 2011
Ardent Sentry	Colorado/HQ DLA+	JLOC, PLFA HUREX w/ FEMA	May 3-9, 2012
STRATCOM			
Global Thunder	Offutt AFB, NE	TBD (Cyber)	Oct 17-28, 2012
FEMA			
National Level Exercise	Ft Belvoir VA	Cyber Readiness (JLOC + PLFAs, J6, COOP)	Mar - Jun, 2012
JOINT STAFF			
Worldwide Conference 12-1	Colorado Springs, CO	DLA Exercise Prgm Integration	Mar 19-22, 2012
Worldwide Conference 12-2	Colorado Springs, CO	DLA Exercise Prgm Integration	Sep 17-21, 2012